

An AI-first world

Artificial intelligence (AI) plays a crucial role in marketplace operations, enhancing user experiences and optimising efficiency.

In this rapidly evolving landscape, AI adoption is no longer optional. Companies leveraging AI are accelerating their relevance to consumers, enhancing personalisation, and driving unprecedented growth. At Naspers, we are committed to leading this AI-driven transformation. Through the Prosus Ventures team, the group invests in new technology growth opportunities within AI that support the group’s existing ecosystem or potential new growth opportunities. Examples of these systems include:



The Naspers AI strategy has clear pillars:

**Amplify work**
Everyone in Naspers to work more productively using AI

**Innovate faster**
Every group company to become best-in-class in AI and innovation

**Invest in AI-first**
Build a portfolio of investments that accelerate radical innovation

**Build ecosystem**
Leverage data, knowledge insights, AI, customers to accelerate whole Naspers ecosystems.

Our AI-first approach, available across our platforms, also offers significant benefits for companies within our ecosystems through expanded services, optimal operations that are also safer, and faster innovation to underpin sustainable growth and unique data scale to deploy AI. AI is already making our marketplace operations significantly more efficient.

Naspers is rapidly developing and deploying AI across its ecosystems to support business growth, innovate and improve our competitive ability. Some examples of AI applications in our operations include:

							
Personalised recommendations	Search engine optimisation	Fraud detection	Customer support	Delivery and predictive logistics	Inventory management	Ad targeting and optimisation	Predictive analytics
We use AI to analyse user behaviour and recommend products tailored to individual preferences.	AI ensures better search functionality by predicting user intent, understanding natural language, and providing relevant results quickly.	AI is used to detect and prevent fraudulent activities by analysing transaction patterns and flagging suspicious behaviour.	AI chatbots and virtual assistants automate customer interactions, resolve issues, and ensure 24/7 support.	AI is used to optimise delivery routes, predict demand, and ensure efficient logistics management.	AI helps businesses predict stock requirements, reducing overstock or shortages.	AI is used to provide targeted ads based on user preferences, location and online behaviour.	AI analyses data to forecast market trends, enabling our businesses to make informed decisions regarding inventory or marketing efforts.

AI has become an indispensable tool for our platforms, driving innovation and enabling seamless user experiences.

Proven AI applications from across the Naspers ecosystem, focusing our better serving our customers in an AI-first world:

Logistics	Trust and safety	Marketing and growth	Customer support	Fraud prevention
» 30 million orders delivered using 25 million AI-generated ‘most efficient’ routes per month » Cost to deliver down 16%.	» Daily, AI moderates 95% of 2 million listings, processes over 7 million images, at human-level accuracy » GenAI reduced cost for detecting bad content by additional 15%.	» Global AI lab » 30% reduction in reacquisition costs » 19% in monthly savings » 800 models delivering services.	» Support automated for customers (56%), drivers (74%) and partners (14%) » Support costs down 40% » Customer satisfaction up 5 percentage points.	» AI responsible for 60% of all payment decisions » 0.1% charge-backs and 97% approval rate » Saving 4% in abusive vouchers, and 5% in abusive refunds monthly.

Refer to pages 149 and 150 in our sustainability statements for more details on our AI approach and governance.